Strategic portfolio structure

Taken from 'One project too many' by Geoff Reiss and Geof Leigh

	Major roles	Processes	Functions & techniques
Strategy	Board	Business analysis; Market research; Strategic benefits definition	Affinity grouping; Balanced scorecard
	Portfolio mandate; Outline budget	_	lights; Lessons ned; Benefits realised
Portfolio	Board level sponsor; Portfolio manager; PMO; Portfolio support	Initiation; Governance; Management; Co-ordination	Project and programme definition; Categorisation Balancing; Prioritisation
	Project and programme mandates; Authorisations Phase and tranche reports; Lessons learned; Benefits realised		
Programme	Programme sponsor; Programme manager; Business change manager; Programme support	Identification; Sponsorship; Definition; Delivery; Closure Benefits realisation	E.g. Stakeholder management; Financial management; Change management; etc.
	Project mandates; Authorisations; Issu resolution	^	ress reports; Lessons ned; Outputs delivered
Projects	Project sponsor; Project manager; Project support	Identification; Sponsorship; Definition; Delivery; Closure	E.g. Scope management; Risk management; Influencing; Leadership; etc.
	Work packages authorisations; Issu resolution		ress reports; Lessons ned; Products delivered
Team	Team leader; Team members	Development	E.g. Planning; Control; Teamwork; Schedule management; etc.

